1
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 10-Q
QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES EXCHANGE ACT OF 1934

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For the quarter ended
    Commission File
    May 30, 1998
    Number 1-8504
UNIFIRST CORPORATION
(Exact name of registrant as specified in its charter)
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    Massachusetts 04-2103460
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    Massachusetts 04-2103460
    (State of Incorporation) (IRS Employer ID Number)

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(State of Incorporation) (IRS Employer ID Number)
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                            6 8 \text { Jonspin Road}
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                            6 8 \text { Jonspin Road}
                Wilmington, Massachusetts 01887
                Wilmington, Massachusetts 01887
        (Address of principal executive offices)
        (Address of principal executive offices)
    Registrant's telephone number: (978) 658-8888
Registrant's telephone number: (978) 658-8888
Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or $15(d)$ of the Securities Exchange Act of 1934 during the preceeding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

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Yes [X] No [ ]

The number of outstanding shares of the registrant's Common Stock and Class B Common Stock as of July 6, 1998 were \(10,206,864\) and \(10,303,744\) respectively.

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PART 1 - FINANCIAL INFORMATION
FORM 10-Q
UNIFIRST CORPORATION AND SUBSIDIARIES
CONDENSED CONSOLIDATED BALANCE SHEETS
(unaudited)
\begin{tabular}{|c|c|c|c|c|c|c|}
\hline & & \[
\begin{gathered}
\text { May } 30, \\
1998
\end{gathered}
\] & & August 30,
1997* & & \[
\begin{gathered}
\text { May 31, } \\
1997
\end{gathered}
\] \\
\hline \multicolumn{7}{|l|}{Assets} \\
\hline \multicolumn{7}{|l|}{Current assets:} \\
\hline Cash & \$ & 6,122,000 & \$ & 4,054,000 & \$ & 5,936,000 \\
\hline Receivables & & 46,282,000 & & 39,431,000 & & 39,855,000 \\
\hline Inventories & & 22,379,000 & & 19,497,000 & & 20,192,000 \\
\hline Rental merchandise in service & & 41,045,000 & & 40,013,000 & & 39,362,000 \\
\hline Prepaid expenses & & 143,000 & & 149,000 & & 140,000 \\
\hline Total current assets & & 15,971,000 & & 103,144,000 & & 05,485,000 \\
\hline
\end{tabular}

Property and equipment:
\begin{tabular}{|c|c|c|c|}
\hline Land, buildings and leasehold improvements & 148,272,000 & 137,281,000 & 133,489,000 \\
\hline Machinery and equipment & 161,914,000 & 142,242,000 & 136,060,000 \\
\hline Motor vehicles & 42,191,000 & 37,276,000 & 36,690,000 \\
\hline & 352,377,000 & 316,799,000 & 306,239,000 \\
\hline Less - accumulated depreciation & 142,985,000 & 128,532,000 & 124,252,000 \\
\hline & 209,392,000 & 188,267,000 & 181,987,000 \\
\hline Other assets & 50,058,000 & 48,215,000 & 48,767,000 \\
\hline & \$375,421,000 & \$339,626,000 & \$336,239,000 \\
\hline
\end{tabular}

Liabilities and Shareholders' Equity
Current liabilities:
Current maturities of long-term obligations \(\quad \$ 1,067,000 \quad \$ 1,040,000 \quad \$ \quad 1,037,000\)
Notes payable \(3,457,000\) 3,213,000 340,000
\begin{tabular}{|c|c|c|c|}
\hline Accounts payable & 13,864,000 & 13,085,000 & 13,075,000 \\
\hline Accrued liabilities & 45,910,000 & 45,637,000 & 46,167,000 \\
\hline Accrued and deferred income taxes & 2,131,000 & 2,555,000 & 2,679,000 \\
\hline Total current liabilities & 65,429,000 & 65,530,000 & 66,298,000 \\
\hline Long-term obligations, net of current maturities & 53,355,000 & 39,797,000 & 42,745,000 \\
\hline Deferred income taxes & 18,017,000 & 17,107,000 & 17,213,000 \\
\hline
\end{tabular}

Shareholders' equity:
Preferred stock, \(\$ 1.00\) par value; \(2,000,000\)
shares authorized; none issued -- --
Common stock, \(\$ .10\) par value; \(30,000,000\)
shares authorized; issued and outstanding
\(10,206,864\) shares \(\quad 1,021,000 \quad 789,000\)

Class B Common stock, \$. 10 par value; \(20,000,000\)
shares authorized; issued and outstanding
\begin{tabular}{|c|c|c|c|}
\hline 10,303,744 shares & 1,030,000 & 1,261,000 & 1,262,000 \\
\hline Capital surplus & 7,078,000 & 7,078,000 & 7,078,000 \\
\hline Retained earnings & 231,117,000 & 208,949,000 & 201,531,000 \\
\hline Cumulative translation adjustment & \((1,626,000)\) & (886,000) & (677,000) \\
\hline Total shareholders' equity & 238,620,000 & 217,192,000 & 209,983,000 \\
\hline & \$375,421,000 & \$339,626,000 & \$336,239,000 \\
\hline
\end{tabular}
* Condensed from audited financial statements

The accompanying notes are an integral part of these condensed financial statements.

\section*{3}

FORM 10-Q
UNIFIRST CORPORATION AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENTS OF INCOME
(unaudited)
\begin{tabular}{|c|c|c|c|c|}
\hline & Thirty-nine weeks ended May 30, 1998 & Thirty-nine weeks ended May 31, 1997 & Thirteen weeks ended May 30, 1998 & Thirteen weeks ended May 31, 1997 \\
\hline Revenues & \$335,812,000 & \$313,164,000 & \$114,066,000 & \$107,124,000 \\
\hline \multicolumn{5}{|l|}{Costs and expenses:} \\
\hline Operating costs & 204,581,000 & 192,243,000 & 69,319,000 & 65,905,000 \\
\hline Selling and administrative expenses & 73,194,000 & 69,676,000 & 24,047,000 & 23,123,000 \\
\hline Depreciation and amortization & 19,189,000 & 17,161,000 & 6,588,000 & 5,969,000 \\
\hline & 296,964,000 & 279,080,000 & 99,954,000 & 94,997,000 \\
\hline Income from operations & 38,848,000 & 34,084,000 & 14,112,000 & 12,127,000 \\
\hline \multicolumn{5}{|l|}{Interest expense (income):} \\
\hline Interest expense & 1,895,000 & 1,792,000 & 596,000 & 641,000 \\
\hline Interest income & \((214,000)\) & \((155,000)\) & \((81,000)\) & \((49,000)\) \\
\hline
\end{tabular}
\begin{tabular}{|c|c|c|c|c|}
\hline & 1,681,000 & 1,637,000 & 515,000 & 592,000 \\
\hline Income before income taxes & 37,167,000 & 32,447,000 & 13,597,000 & 11,535,000 \\
\hline Provision for income taxes & 13,380,000 & 11,681,000 & 4,895,000 & 4,153,000 \\
\hline Net income & \$ 23,787,000 & \$ 20,766,000 & \$ 8,702,000 & \$ 7,382,000 \\
\hline Weighted average number of shares outstanding & 20,510,608 & 20,510,608 & 20,510,608 & 20,510,608 \\
\hline Net income per share - basic \& diluted & \$1.16 & \$1.01 & \$0.42 & \$0.36 \\
\hline
\end{tabular}

The accompanying notes are an integral part of these condensed financial statements.

\section*{4}

FORM 10-Q
UNIFIRST CORPORATION AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
(unaudited)
\begin{tabular}{|c|c|c|c|c|}
\hline & & Thirty-nine weeks ended May 30, 1998 & & Thirty-nine weeks ended May 31, 1997 \\
\hline \multicolumn{5}{|l|}{Cash flows from operating activities:} \\
\hline Net Income & \$ & 23,787,000 & \$ & 20,766,000 \\
\hline Adjustments: & & & & \\
\hline Depreciation & & 15,923,000 & & 14,303,000 \\
\hline Amortization of other assets & & 3,266,000 & & 2,858,000 \\
\hline Receivables & & \((6,812,000)\) & & \((2,865,000)\) \\
\hline Inventories & & \((2,858,000)\) & & \((3,172,000)\) \\
\hline Rental merchandise in service & & (831,000) & & (804,000) \\
\hline Prepaid expenses & & 5,000 & & (13,000) \\
\hline Accounts payable & & 730,000 & & 1,303,000 \\
\hline Accrued liabilities & & 318,000 & & 8,806,000 \\
\hline Accrued and deferred income taxes & & \((382,000)\) & & \((986,000)\) \\
\hline Deferred income taxes & & 936,000 & & 818,000 \\
\hline Net cash provided by operating activities & & 34,082,000 & & 41,014,000 \\
\hline \multicolumn{5}{|l|}{Cash flows from investing activities:} \\
\hline Acquisition of businesses, net of cash acquired & & \((5,041,000)\) & & \((4,971,000)\) \\
\hline Capital expenditures & & \((35,049,000)\) & & \((35,954,000)\) \\
\hline Other assets, net & & \((3,172,000)\) & & \((959,000)\) \\
\hline Net cash used in investing activities & & \((43,262,000)\) & & \((41,884,000)\) \\
\hline \multicolumn{5}{|l|}{Cash flows from financing activities:} \\
\hline Increase in debt & & 14,563,000 & & 6,329,000 \\
\hline Reduction of debt & & \((1,696,000)\) & & \((1,329,000)\) \\
\hline Cash dividends paid or payable & & \((1,619,000)\) & & \((1,619,000)\) \\
\hline Net cash provided by financing activities & & 11,248,000 & & 3,381,000 \\
\hline Net increase in cash & & 2,068,000 & & 2,511,000 \\
\hline Cash at beginning of period & & 4,054,000 & & 3,425,000 \\
\hline Cash at end of period & \$ & 6,122,000 & \$ & 5,936,000 \\
\hline
\end{tabular}

Supplemental disclosure of cash flow information:
\begin{tabular}{lrr} 
Interest paid & \(\$ 1,918,000\) & \(\$ 1,773,000\) \\
Income taxes paid & \(\$ 12,894,000\) & \(\$ 11,868,000\)
\end{tabular}

The accompanying notes are an integral part of these condensed financial
statements.

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\author{
FORM 10-Q \\ UNIFIRST CORPORATION AND SUBSIDIARIES \\ NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS \\ FOR THE THIRTY-NINE WEEKS ENDED MAY 30, 1998
}
1. These condensed consolidated financial statements have been prepared by the Company without audit, pursuant to the rules and regulations of the Securities and Exchange Commission. Certain information and footnote disclosures normally included in financial statements prepared in accordance with generally accepted accounting principles have been condensed or omitted pursuant to such rules and regulations; however, the Company believes that the information furnished reflects all adjustments which are, in the opinion of management, necessary to a fair statement of results for the interim period. It is suggested that these condensed financial statements be read in conjunction with the consolidated financial statements and the notes, thereto, included in the Company's latest annual report.
2. From time to time, the Company is subject to legal proceedings and claims arising from the conduct of its business operations, including legal proceedings and claims relating to personal injury, customer contract, employment and environmental matters. In the opinion of management, such proceedings and claims are not likely to result in losses which would have a material adverse effect upon the financial position or results of operations of the Company.

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FORM 10-Q
UNIFIRST CORPORATION AND SUBSIDIARIES
MANAGEMENT'S DISCUSSION AND ANALYSIS OF RESULTS
OF OPERATIONS AND FINANCIAL CONDITION
FOR THE THIRTY-NINE WEEKS ENDED MAY 30, 1998

RESULTS OF OPERATIONS
- --------------------------

THIRTY-NINE WEEKS OF FISCAL 1998 COMPARED TO THIRTY-NINE WEEKS OF FISCAL 1997
REVENUES. Revenues for the first thirty-nine weeks of fiscal 1998 increased \(\$ 22.6\) million or \(7.2 \%\) over the first thirty-nine weeks of fiscal 1997. This increase can be attributed to growth from existing operations (5.3\%), acquisitions ( \(0.9 \%\) ) and price increases (1.0\%). Growth from existing operations was primarily from the conventional uniform rental business. The increase in revenues from acquisitions resulted from three acquisitions made in fiscal 1997 (two in Massachusetts in February and August 1997 and one in Vancouver, British Columbia in April 1997) and one acquisition made in California in March, 1998.

OPERATING COSTS. Operating costs increased to \(\$ 204.6\) million for the first thirty-nine weeks of fiscal 1998 as compared with \(\$ 192.2\) million for the same
period of fiscal 1997 as a result of costs associated with increased revenues, but declined to \(60.9 \%\) from \(61.4 \%\) as a percentage of revenues for these periods. The improvement in operating costs as a percentage of revenues was due primarily to the Company's continued focus on controlling costs.

SELLING AND ADMINISTRATIVE EXPENSES. The Company's selling and administrative expenses increased to \(\$ 73.2\) million for the first thirty-nine weeks of fiscal 1998 as compared with \(\$ 69.7\) million for the same period in fiscal 1997, but declined to \(21.8 \%\) from \(22.2 \%\) of revenues, respectively. The increase in the amount of selling and administrative expenses was primarily attributable to increased sales personnel and other costs to support the Company's increased revenues. The decrease in selling and administrative expense as a percentage of revenues was primarily due to the Company's ongoing focus on controlling costs.

DEPRECIATION AND AMORTIZATION. The Company's depreciation and amortization expense increased to \(\$ 19.2\) million, or \(5.7 \%\) of revenues, for the first thirty-nine weeks of fiscal 1998 as compared with \(\$ 17.2\) million, or \(5.5 \%\) of revenues, for the same period in fiscal 1997. This increase was due primarily to increased capital expenditures for information systems hardware and software to upgrade certain Company-wide systems.

NET INTEREST EXPENSE. Net interest expense was \(\$ 1.7\) million for the first thirty-nine weeks of fiscal 1998 as compared to \(\$ 1.6\) million in the same period of fiscal 1997. The increase was attributable primarily to higher debt levels, offset by lower interest rates, during fiscal 1998. Net interest expense was \(0.5 \%\) of revenues for each period.

INCOME TAXES. The Company's effective income tax rate was \(36.0 \%\) in both periods.

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\author{
FORM 10-Q \\ UNIFIRST CORPORATION AND SUBSIDIARIES \\ MANAGEMENT'S DISCUSSION AND ANALYSIS OF RESULTS OF OPERATIONS AND FINANCIAL CONDITION \\ (continued)
}

FOR THE THIRTY-NINE WEEKS ENDED MAY 30, 1998

RESULTS OF OPERATIONS (continued)
- ----------------------------------------

THIRTEEN WEEKS ENDED MAY 30, 1998 COMPARED TO THIRTEEN WEEKS ENDED MAY 31, 1997
REVENUES. Fiscal 1998 third quarter revenues increased \(\$ 6.9\) million or \(6.5 \%\) over the fiscal 1997 third quarter. This increase can be attributed to growth from existing operations (4.6\%), acquisitions ( \(0.9 \%\) ) and price increases (1.0\%). Growth from existing operations was primarily from the conventional uniform rental business. The increase in revenues from acquisitions resulted from two acquisitions made in fiscal 1997 (one in Vancouver, British Columbia in April 1997 and one in Massachusetts in August 1997) and one acquisition made in California in March, 1998.

OPERATING COSTS. Operating costs increased to \(\$ 69.3\) million for the third quarter of fiscal 1998 as compared with \(\$ 65.9\) million for the same period of fiscal 1997 as a result of costs associated with increased revenues, but declined to \(60.8 \%\) from \(61.5 \%\) as a percentage of revenues for these periods. The improvement in operating costs as a percentage of revenues was due primarily to the Company's continued focus on controlling costs.

SELLING AND ADMINISTRATIVE EXPENSES. The Company's selling and administrative expenses increased to \(\$ 24.0\) million for the third quarter of fiscal 1998 as compared with \(\$ 23.1\) million for the third quarter of fiscal 1997. As a percentage of revenues, fiscal 1998 third quarter selling and administrative expenses were \(21.1 \%\) as compared to \(21.6 \%\) in the third quarter of fiscal 1997. The decrease in selling and administrative expense as a percentage of revenues was primarily attributable to the Company's ongoing focus on controlling costs.

DEPRECIATION AND AMORTIZATION. The Company's depreciation and amortization expense increased to \(\$ 6.6\) million, or \(5.8 \%\) of revenues, for the third quarter of fiscal 1998 as compared with \(\$ 6.0\) million, or \(5.5 \%\) of revenues, for the same
period in fiscal 1997. This increase was due primarily to increased capital expenditures for new facility openings and renovations and information systems hardware and software to upgrade certain Company-wide systems.

NET INTEREST EXPENSE. Net interest expense was \(\$ 515,000\), or \(0.5 \%\) of revenues, for the third quarter of fiscal 1998 as compared with \(\$ 592,000\), or \(0.6 \%\) of revenues, for the same period in fiscal 1997. The decrease was attributable primarily to lower interest rates, offset by higher debt, in the fiscal 1998 quarter.

INCOME TAXES. The Company's effective income tax rate was \(36.0 \%\) in both periods.

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FORM 10-Q
UNIFIRST CORPORATION AND SUBSIDIARIES
MANAGEMENT'S DISCUSSION AND ANALYSIS OF RESULTS
OF OPERATIONS AND FINANCIAL CONDITION
(continued)
FOR THE THIRTY-NINE WEEKS ENDED MAY 30, 1998

LIQUIDITY AND CAPITAL RESOURCES
------------------------------------------

Shareholders' equity at May 30,1998 was \(\$ 238.6\) million, or \(81.4 \%\) of total capitalization.

During the thirty-nine weeks ended May 30, 1998 net cash provided by operating activities of \(\$ 34.1\) million and additional borrowings of \(\$ 14.6\) million were primarily used for capital expenditures (\$35.0 million), acquisition of a business ( \(\$ 5.0\) million), debt repayment ( \(\$ 1.7 \mathrm{million)} \mathrm{and} \mathrm{dividends} \mathrm{( } \mathrm{\$ 1.7}\) million).

The Company had \(\$ 6.1\) million in cash and \(\$ 12.4\) million available on its \(\$ 60\) million unsecured line of credit with two banks as of May 30, 1998. The Company believes its generated cash from operations and the Company's borrowing capacity will adequately cover its foreseeable capital requirements.

SEASONALITY
- -----------

Historically, the Company's revenues and operating results have varied from quarter to quarter and are expected to continue to fluctuate in the future. These fluctuations have been due to a number of factors, including: general economic conditions in the Company's markets; the timing of acquisitions and of commencing start-up operations and related costs; the effectiveness of integrating acquired businesses and start-up operations; the timing of nuclear plant outages; capital expenditures; seasonal rental and purchasing patterns of the Company's customers; and price changes in response to competitive factors. In addition, the Company's operating results historically have been lower during the second and fourth fiscal quarters than during the other quarters of the fiscal year. The operating results for any historical quarter are not necessarily indicative of the results to be expected for an entire fiscal year or any other interim periods.

INFORMATION SYSTEMS; YEAR 2000

The Company has made a substantial investment in its information systems and intends to spend significant amounts on its information systems in the future. In particular, the Company is currently evaluating Year 2000 issues concerning the ability of systems to properly recognize date sensitive information when the year changes to 2000. Systems that do not properly recognize such information could generate erroneous data or cause complete system failures. The Company believes that its account management software system, which it recently developed, and the software systems being installed at its Owensboro, Kentucky facility are Year 2000 compliant. However, the Company is evaluating its other systems and expects that it may need to upgrade or replace certain of them, including its general ledger, accounts payable and payroll interface software systems, to handle the rollover into the Year 2000 . The company has
not yet quantified the anticipated costs of addressing Year 2000 issues. There can be no assurance that the Year 2000 problem will not have a material adverse effect on the results of operations of the Company.

EFFECTS OF INFLATION
- ---------------------

Inflation has had the effect of increasing the reported amounts of the Company's revenues and costs. The Company uses the last-in, first-out (LIFO) method to value a significant portion of inventories. This method tends to reduce the amount of income due to inflation included in the Company's results of operations. The Company believes that, through increases in its prices and productivity improvements, it has been able to recover increases in costs and expenses attributable to inflation.

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\section*{PART II - OTHER INFORMATION}

FORM 10-Q
UNIFIRST CORPORATION AND SUBSIDIARIES

ITEM 6. EXHIBITS AND REPORTS ON FORM 8-K
(a) Exhibits:
(27) Financial Data Schedule
(b) Reports on Form 8-K: None

SIGNATURES
Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf of the undersigned thereunto duly authorized.

UNIFIRST CORPORATION
/s/ RONALD D. CROATTI
Ronald D. Croatti
Vice Chairman, President and
Chief Executive Officer

Date: July 14, 1998
/s/ JOHN B. BARTLETT
---------------------------------
John B. Bartlett
Senior Vice President and Chief Financial Officer
<ARTICLE> 5
<LEGEND>
THIS SCHEDULE CONTAINS SUMMARY FINANCIAL INFORMATION EXTRACTED FROM THE
FINANCIAL STATEMENTS OF UNIFIRST CORPORATION FOR THE THIRTY-NINE WEEKS ENDED MAY
30, 1998, AND IS QUALIFIED IN ITS ENTIRETY BY REFERENCE TO SUCH FINANCIAL
STATEMENTS.
</LEGEND>
<MULTIPLIER> 1,000
<CURRENCY> U.S. DOLLARS
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\hline <PERIOD-START> & AUG-31-1997 \\
\hline <PERIOD-END> & MAY-30-1998 \\
\hline <EXCHANGE-RATE> & 1 \\
\hline <CASH> & 6,122 \\
\hline <SECURITIES> & 0 \\
\hline <RECEIVABLES> & 48,082 \\
\hline <ALLOWANCES> & 1,800 \\
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\hline <PP\&E> & 352,377 \\
\hline <DEPRECIATION> & 142,985 \\
\hline <TOTAL-ASSETS> & 375,421 \\
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\hline <TOTAL-LIABILITY-AND-EQUITY> & 375,421 \\
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\hline <DISCONTINUED> & 0 \\
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\end{tabular}```

