UNITED STATES SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549

FORM 8-K

CURRENT REPORT

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): March 29, 2023

UNIFIRST CORPORATION (Exact name of registrant as specified in its charter)

Massachusetts (State or other jurisdiction of incorporation) 001-08504

(Commission File Number)

04-2103460 (IRS Employer Identification No.)

68 Jonspin Road, Wilmington, Massachusetts (Address of Principal Executive Offices) 01887 (Zip Code)

Registrant's Telephone Number, Including Area Code: (978) 658-8888

Not Applicable

(Former Name or Former Address, if Changed Since Last Report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instructions A.2. below):

Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

□ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading symbol(s)	Name of each exchange on which registered
Common Stock, \$0.10 par value per share	UNF	New York Stock Exchange

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§ 230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§ 240.12b-2 of this chapter).

Emerging growth company \Box

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Item 2.02 Results of Operations and Financial Condition.

On March 29, 2023, UniFirst Corporation (the "Company") issued a press release ("Press Release") announcing financial results for the second quarter of fiscal 2023, which ended on February 25, 2023. A copy of the Press Release is attached as Exhibit 99 to this Current Report on Form 8-K and is incorporated herein by reference.

The information in this Item 2.02, including the exhibit attached hereto, shall not be deemed "filed" for any purpose, including for purposes of Section 18 of the Securities Exchange Act of 1934 (the "Exchange Act") or otherwise subject to the liabilities of that Section, nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1933 or the Exchange Act, regardless of any general incorporation language in such filing.

Item 9.01 Financial Statements and Exhibits.

(d) Exhibits

Exhibit Number	Description
99	Press release of the Company dated March 29, 2023
104	Cover Page Interactive Data File (embedded within the Inline XBRL document).

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Date: March 29, 2023

UNIFIRST CORPORATION

By: /s/ Steven S. Sintros

Steven S. Sintros President and Chief Executive Officer

By: /s/ Shane O'Connor Shane O'Connor

Executive Vice President and Chief Financial Officer

UNIFIRST ANNOUNCES FINANCIAL RESULTS FOR THE SECOND QUARTER OF FISCAL 2023

Wilmington, MA – March 29, 2023 – UniFirst Corporation (NYSE: UNF) (the "Company," "UniFirst" or "we") today reported results for its second quarter ended February 25, 2023 as compared to the corresponding period in the prior fiscal year:

Q2 2023 Financial Highlights

- Consolidated revenues increased 11.5% to \$542.7 million.
- Operating income was \$20.7 million, a decrease of 8.4%.
- The quarterly tax rate increased to 24.6% compared to 19.0% in the prior year.
- Net income decreased to \$17.8 million from \$18.5 million in the prior year, or 3.5%.
- Diluted earnings per share decreased to \$0.95 from \$0.97 in the prior year, or 2.1%.

The Company's financial results for the second quarter of fiscal 2023 and 2022 included approximately \$9.1 million and \$6.7 million, respectively, of costs directly attributable to its CRM, ERP and branding initiatives (the "Key Initiatives"). In addition, the Company incurred costs related to the acquisition of Clean Uniform during the second quarter of fiscal 2023 of approximately \$2.0 million. The effect of these items on the second quarter of fiscal 2023 and 2022 combined to decrease:

- Operating income by \$11.1 million and \$6.7 million, respectively.
- Net income by \$8.3 million and \$5.1 million, respectively.
- EPS by \$0.44 and \$0.27, respectively.

Steven Sintros, UniFirst President and Chief Executive Officer, said, "We are pleased with our strong top line performance in the quarter which was partially fueled by our ongoing efforts to mitigate the cost pressures that we have been experiencing in our business. We are also pleased with the progress we are making advancing our technology and infrastructure initiatives. As always, I want to thank our over 14,000 Team Partners who continue to *Always Deliver* for each other and our customers as we strive towards our vision of being universally recognized as the best service provider in the industry."

Segment Reporting Highlights

Core Laundry Operations

- Revenues for the quarter increased 10.2% to \$477.1 million.
- Organic growth, which excludes the effect of acquisitions and fluctuations in the Canadian dollar, was 10.1%.
- Operating margin decreased to 2.9% from 4.3%.

The costs incurred related to the Key Initiatives and Clean Uniform acquisition, discussed above, were recorded to the Core Laundry Operations' segment, and decreased the Core Laundry operating margin for the second quarters of fiscal 2023 and 2022 by 2.3% and 1.6%, respectively.

Excluding these costs, the segment's operating margin decreased primarily due to higher merchandise costs as a percentage of revenues as well as continued cost pressure from the inflationary environment, which were partially offset by lower healthcare and casualty claims expense as a percentage of revenues compared to prior year.

Specialty Garments

- Revenues for the quarter were \$42.1 million, an increase of 18.5%, which was driven by growth in the segment's cleanroom and North American nuclear operations.
- Operating margin increased to 19.1% from 10.8% a year ago, primarily the result of the strong top line performance.

Specialty Garments consists of nuclear decontamination and cleanroom operations, and its results can vary significantly due to seasonality and the timing of reactor outages and projects.

Balance Sheet and Capital Allocation

- Cash and cash equivalents and Short-term investments totaled \$345.1 million as of February 25, 2023.
- The Company had no long-term debt outstanding as of February 25, 2023.
- The Company did not repurchase any shares of common stock in the second quarter of fiscal 2023. As of February 25, 2023, the Company had \$63.6 million remaining under its current stock repurchase program.
- Weighted average shares outstanding Diluted for the second quarters of fiscal 2023 and fiscal 2022 were 18.8 million and 19.0 million, respectively.

Acquisition of Clean Uniform

Mr. Sintros continued, "I am happy to announce that on March 13th we successfully closed on our previously announced purchase of Clean Uniform. Our purchase of Clean is consistent with our focus on making long-term investments to strengthen our business. Due to the strong leadership and service reputation that Clean brings, as well as the complexities of where we are in our technology transformation, we will be strategic and patient in the integration of the two businesses to minimize the impact and risk on Clean's most valuable assets: its employees and its customers. Currently, the Clean Uniform business is operating at an EBITDA margin of approximately 10%, however, we will seek to more than double that performance by the end of the third full year following the acquisition."

Our current assumptions regarding the impact of the Clean acquisition on our operating results for the year, the actual results of which will be recorded to our Core Laundry Operations, are as follows:

- An increase in revenues of \$42.0 million.
- A decrease in operating income of \$0.5 million, which includes an assumption of purchase-related intangible amortization expense of \$3.0 million.
- Acquisition-related expenses of \$4.0 million, which includes the \$2.0 million expensed in the second quarter of fiscal 2023.

Financial Outlook

The Company now expects its revenues for fiscal 2023 to be between \$2.210 billion and \$2.220 billion. We further expect diluted earnings per share to be between \$5.02 and \$5.37. This outlook includes the estimated impact of the Clean acquisition, noted above, and further assumes:

- Core Laundry Operations' operating margin at the midpoint of the range of 5.2%.
- An estimate of \$40.0 million of costs directly attributable to our Key Initiatives as well as the \$4.0 million of Clean acquisition-related expenses. These items combined to decrease the Core Laundry Operations' operating margin assumption by 2.2% and EPS by \$1.76.
- An effective tax rate of 25.0%.
- No impact from any future share buybacks or unexpected significantly adverse economic developments.

Conference Call Information

UniFirst Corporation will hold a conference call today at 9:00 a.m. (ET) to discuss its quarterly financial results, business highlights and outlook. A simultaneous live webcast of the call will be available over the Internet and can be accessed at www.unifirst.com.

About UniFirst Corporation

Headquartered in Wilmington, Mass., UniFirst Corporation (NYSE: UNF) is a North American leader in the supply and servicing of uniform and workwear programs, as well as the delivery of facility service programs. Together with its subsidiaries, the Company also provides first aid and safety products, and manages specialized garment programs for the cleanroom and nuclear industries. UniFirst manufactures its own branded workwear, protective clothing, and floorcare products; and with 260 service locations, over 300,000

customer locations, and 14,000-plus employee Team Partners, the Company outfits nearly 2 million workers each business day. For more information, contact UniFirst at 800.455.7654 or visit UniFirst.com.

Forward-Looking Statements Disclosure

This public announcement contains forward-looking statements within the meaning of the federal securities laws that reflect the Company's current views with respect to future events and financial performance, including projected revenues, operating margin and earnings per share. Forward-looking statements contained in this public announcement are subject to the safe harbor created by the Private Securities Litigation Reform Act of 1995 and may be identified by words such as "guidance," "outlook," "estimates," "anticipates," "projects," "plans," "expects," "intends," "believes," "seeks," "could," "should," "may," "will," "strategy," "objective," "assume," "strive," "design," "assumption," "vision" or the negative versions thereof, and similar expressions and by the context in which they are used. Such forward-looking statements are based upon our current expectations and speak only as of the date made. Such statements are highly dependent upon a variety of risks, uncertainties and other important factors that could cause actual results to differ materially from those reflected in such forward-looking statements. Such factors include, but are not limited to, uncertainties caused by an economic recession or other adverse economic conditions, including, without limitation, as a result of continued high inflation rates or further increases in inflation or interest rates or extraordinary events or circumstances such as geopolitical conflicts like the conflict between Russia and Ukraine or the COVID-19 pandemic, and their impact on our customers' businesses and workforce levels, disruptions of our business and operations, including limitations on, or closures of, our facilities, or the business and operations of our customers or suppliers in connection with extraordinary events or circumstances such as the COVID-19 pandemic, uncertainties regarding our ability to consummate and successfully integrate acquired businesses, including Clean Uniform, and the performance of such businesses, uncertainties regarding any existing or newly-discovered expenses and liabilities related to environmental compliance and remediation, any adverse outcome of pending or future contingencies or claims, our ability to compete successfully without any significant degradation in our margin rates, seasonal and quarterly fluctuations in business levels, our ability to preserve positive labor relationships and avoid becoming the target of corporate labor unionization campaigns that could disrupt our business, the effect of currency fluctuations on our results of operations and financial condition, our dependence on third parties to supply us with raw materials, which such supply could be severely disrupted as a result of extraordinary events or circumstances such as the COVID-19 pandemic or the conflict between Russia and Ukraine, any loss of key management or other personnel, increased costs as a result of any changes in federal, state, international or other laws, rules and regulations or governmental interpretation of such laws, rules and regulations, uncertainties regarding, or adverse impacts from continued high price levels of natural gas, electricity, fuel and labor or increases in such costs, the negative effect on our business from sharply depressed oil and natural gas prices, including, without limitation, as a result of extraordinary events or circumstances such as the COVID-19 pandemic, the continuing increase in domestic healthcare costs, increased workers' compensation claim costs, increased healthcare claim costs, including as a result of extraordinary events or circumstances such as the COVID-19 pandemic, our ability to retain and grow our customer base, demand and prices for our products and services, fluctuations in our Specialty Garments business, political or other instability, supply chain disruption or infection among our employees in Mexico and Nicaragua where our principal garment manufacturing plants are located, including, without limitation, as a result of extraordinary events or circumstances such as the COVID-19 pandemic, our ability to properly and efficiently design, construct, implement and operate a new customer relationship management computer system, interruptions or failures of our information technology systems, including as a result of cyber-attacks, additional professional and internal costs necessary for compliance with any changes in or additional Securities and Exchange Commission, New York Stock Exchange and accounting or other rules, including, without limitation, recent rules proposed by the Securities and Exchange Commission regarding climate-related and cybersecurity-related disclosures, strikes and unemployment levels, our efforts to evaluate and potentially reduce internal costs, economic and other developments associated with the war on terrorism and its impact on the economy, the impact of foreign trade policies and tariffs or other impositions on imported goods on our business, results of operations and financial condition, general economic conditions, our ability to successfully implement our business strategies and processes, including our capital allocation strategies, our ability to successfully remediate the material weakness in internal control over financial reporting disclosed in our Annual Report on Form 10-K for the year ended August 27, 2022 and the other factors described under Part I, Item 1A. "Risk Factors" and elsewhere in our Annual Report on Form 10-K for the year ended August 27, 2022, Part II, Item 1A. "Risk Factors" and elsewhere in our subsequent Quarterly Reports on Form 10-Q and in our other filings with the Securities and Exchange Commission. We undertake no obligation to update any forward-looking statements to reflect events or circumstances arising after the date on which they are made.

Consolidated Statements of Income *(Unaudited)*

(In thousands, except per share data)	Thirteen weeks ended February 25, 2023			en weeks ended ruary 26, 2022		y-six weeks ended oruary 25, 2023	Twenty-six weeks ended February 26, 2022		
Revenues	\$	542,691	\$	486,696	\$	1,084,489	\$	972,86	
Operating expenses: Cost of revenues (1)		369,896		324,816		723,868		634,94	
Selling and administrative expenses (1)		122,190		112,406		239,553		216,79	
Depreciation and amortization		29,895		26,861		56,940		53,71	
Total operating expenses		521,981		464,083		1,020,361		905,45	
Operating income		20,710		22,613		64,128		67,40	
operating meene		20,710		22,015		04,120		07,40	
Other (income) expense:									
Interest income, net		(3,031)		(751)		(5,800)		(1,39	
Other expense, net		114		594		905		1,33	
Total other income, net		(2,917)	(157)			(4,895)		(6	
Income before income taxes		23,627		22,770		69,023		67,47	
Provision for income taxes		5,817		4,319		17,256		15,31	
Net income	\$	17,810	\$	18,451	\$	51,767	\$	52,15	
Income per share – Basic:									
Common Stock	\$	0.99	\$	1.02	\$	2.88	\$	2.8	
Class B Common Stock	\$	0.79	\$	0.81	\$	2.31	\$	2.3	
Income per share – Diluted:									
Common Stock	\$	0.95	\$	0.97	\$	2.76	\$	2.7	
Income allocated to – Basic:									
Common Stock	\$	14,962	\$	15,492	\$	43,488	\$	43,79	
Class B Common Stock	\$	2,848	\$	2,959	\$	8,279	\$	8,36	
Income allocated to – Diluted:									
Common Stock	\$	17,810	¢	18,451	¢	51 767	\$	52,15	
Common Stock	\$	17,810	\$	18,431	\$	51,767	Ф	52,15	
Weighted average shares outstanding – Basic:									
Common Stock		15,087		15,210		15,084		15,22	
Class B Common Stock		3,590		3,635		3,590		3,63	
Weighted average shares outstanding – Diluted:									
Common Stock		18,767		18,967		18,757		18,99	

(1) Exclusive of depreciation on the Company's property, plant and equipment and amortization on its intangible assets.

Condensed Consolidated Balance Sheets (Unaudited)

(In thousands)	Feb	ruary 25, 2023	Au	ugust 27, 2022
Assets				
Current assets:				
Cash and cash equivalents	\$	244,098	\$	376,399
Short-term investments		101,000		_
Receivables, net		276,560		249,198
Inventories		150,907		151,459
Rental merchandise in service		232,543		219,392
Prepaid taxes		12,601		25,523
Prepaid expenses and other current assets		49,571		41,921
Total current assets		1,067,280		1,063,892
Property, plant and equipment, net		685,182		665,119
Goodwill		461,050		457,259
Customer contracts and other intangible assets, net		82,967		84,973
Deferred income taxes		511		498
Operating lease right-of-use assets, net		48,543		50,050
Other assets		108,787		106,181
Total assets	<u>\$</u>	2,454,320	\$	2,427,972
Liabilities and shareholders' equity				
Current liabilities:				
Accounts payable	\$	80,556	\$	82,131
Accrued liabilities	ψ	137,108	Ψ	146,808
Accrued taxes				1,204
Operating lease liabilities, current		14,472		13,602
Total current liabilities		232,136		243,745
Long-term liabilities:				
Accrued liabilities		123,764		123,979
Accrued and deferred income taxes		107,697		106,307
Operating lease liabilities		35,635		38,070
Total liabilities		499,232		512,101
Shareholders' equity:				
Common Stock		1,510		1,508
Class B Common Stock		359		359
Capital surplus		94,861		93,131
Retained earnings		1,885,788		1,845,163
Accumulated other comprehensive loss		(27,430)		(24,290)
Total shareholders' equity		1,955,088		1,915,871
Total liabilities and shareholders' equity	\$	2,454,320	\$	2,427,972

Detail of Operating Results (Unaudited)

		Thi	irteen weeks ended Fe	bruary 25, 2023	Thirteen weeks ended February 26, 2022								
	Co	re Laundry	Specialty	First		Core Laundry		Specialty			First		
	0	perations	Garments	Aid	Total	Ope	erations	Ga	rments		Aid	Total	
Revenues	\$	477,050	\$ 42,127 \$	23,514 \$	542,691	\$	433,056	\$	35,538	\$	18,102 \$	486,696	
Revenue Growth %		10.2%	<i>18.5 %</i>	29.9%	11.5%	6							
Operating Income													
(Loss) (1), (2)	\$	13,642	\$ 8,045 \$	(977)\$	20,710	\$	18,745	\$	3,850	\$	18 \$	22,613	
Operating Margin		2.9%	6 19.1%	-4.2%	3.8%	6	4.39	%	10.89	%	0.1%	4.6	

The Company's financial results for the second quarter of fiscal 2023 and 2022 included approximately \$9.1 million and \$6.7 million, respectively, of costs directly attributable to its Key Initiatives. In addition, the Company incurred costs related to the acquisition of Clean Uniform during the second quarter of fiscal 2023 of approximately \$2.0 million. These costs were recorded to the Core Laundry Operations. The Key Initiative and acquisition-related costs resulted in a decrease in Core Laundry Operations' operating margin for the second quarter of fiscal 2023 and 2022 of 2.3% and (1)

(2) 1.6%, respectively.

	Twenty-six weeks ended February 25, 2023									Twenty-six weeks ended February 26, 2022								
	Core Laundry			Specialty		First			Core Laundry		Specialty			First				
Oper		Operations Garments		Garments	Aid		Tot	Total		Operations		Garments		Aid		Total		
Revenues	\$	954,448	\$	86,206	\$	43,835 \$	1,0	084,489	\$	861,902	\$	75,022	\$	35,936	\$	972,860		
Revenue Growth %		10.7%	6	14.9%	6	22.0%		11.59	%									
Operating Income (Loss) (3), (4)	\$	47,473	\$	18,228	\$	(1,573)\$		64,128	\$	55,252	\$	12,479	\$	(328)	\$	67,403		
Operating Margin		5.0%	6	21.1%	6	-3.6%		5.99	%	6.4	%	16.6	%	-0.9 \$	%	6.9%		

The Company's financial results for the first half of fiscal 2023 and 2022 included approximately \$19.1 million and \$12.7 million, respectively, of costs directly attributable to its Key Initiatives. In addition, the Company incurred costs related to the acquisition of Clean Uniform during the first half of fiscal 2023 of approximately \$2.0 million. These costs were recorded to the Core Laundry Operations. The Key Initiative and acquisition-related costs resulted in a decrease in Core Laundry Operations' operating margin for the first half of fiscal 2023 and 2022 of 2.2% and 1.5%, (3)

(4) respectively.

Consolidated Statements of Cash Flows (Unaudited)

Twenty-six weeks ended February Twenty-six weeks ended February (In thousands) 25, 2023 26, 2022 Cash flows from operating activities: \$ 52.156 Net income 51.767 \$ Adjustments to reconcile net income to cash provided by operating activities: Depreciation and amortization 56,940 53,717 Share-based compensation 4,533 4,961 Accretion on environmental contingencies 518 298 Accretion on asset retirement obligations 458 491 Deferred income taxes 1,080 1,733 Other 119 76 Changes in assets and liabilities, net of acquisitions: Receivables, less reserves (27,636)(27,855)Inventories 683 (17, 189)Rental merchandise in service (13, 592)(13,317)Prepaid expenses and other current assets and Other assets (13,516)(3,926)Accounts payable (900) 5,357 Accrued liabilities (8,015)(16,928)Prepaid and accrued income taxes 5,319 11,730 Net cash provided by operating activities 64,169 44,893 Cash flows from investing activities: (7,059)(42, 325)Acquisition of businesses, net of cash acquired Capital expenditures, including capitalization of software costs (74, 847)(60, 178)Purchases of investments (107,000)Maturities of investments 6,000 27 Proceeds from sale of assets 345 Net cash used in investing activities (182,561)(102, 476)Cash flows from financing activities: Proceeds from exercise of share-based awards 3 3 Taxes withheld and paid related to net share settlement of equity awards (2,802)(3,803)(14,766) Repurchase of Common Stock Payment of cash dividends (10,954)(9,976)Net cash used in financing activities (28,542) (13,753) Effect of exchange rate changes (156)(856) Net decrease in cash and cash equivalents (132, 301)(86,981) 512,868 Cash and cash equivalents at beginning of period 376,399 Cash and cash equivalents at end of period \$ 244,098 \$ 425,887